

THE MAIN ASSETS OF THE GROUP¹

MINING AND METALLURGICAL



Polar Division

Medvezhy Ruchey
(100%)

Kola MMC
(100%)

GRK Bystrinskoye
(50.01%)

Norilsk Nickel Harjavalta OY
(Finland, 100%)

Nkomati Nickel Mine
(South Africa, 50%)

GEOLOGICAL EXPLORATION



NN Tehnicheskie-servisy²
(100%)

Vostokgeologiya
(100%)

ENERGY



Norilskenergo Division

NTEK
(100%)

Norilskgazprom
(100%)

TTK
(100%)

Norilsktransgaz
(100%)

Arctic-Energo
(100%)

¹ Ownership Group in subsidiaries is indicated from the authorised capital (direct) as of December 31, 2020. (GRK Bystrinskoye is shown effective share).

² Resolution No. 12 dated 7 December 2020 adopted a new revision of the Articles of Association changing the company's name from Norilskgeologiya to Nornickel Technical Services. The record on the approval of a new revision of the Articles of Association with the new company name was made to the Unified State Register of Legal Entities on 26 February 2021.

TRANSPORT



- Polar Transport Division**
- Murmansk Transport Division**
- Arkhangelsk Transport Division**
- Krasnoyarsk Transport Division**
- Bystrinsky Transport Division**
- Yenisey River Shipping Company**
(81.99%)
- Krasnoyarsk River Port**
(89.3%)
- Lesosibirsk Port**
(51%)
- Norilsk Airport**
(100%)
- NordStar Airlines**
(100%)
- Norilsk Avia**
(100%)

RESEARCH



- Gipronickel Institute**
(100%)

SUPPORTING BUSINESS



- Norilsk Support Complex**
(100%)
- Polar Construction Company**
(100%)
- Norilsknickelremont**
(100%)
- Pechengastroy**
(100%)
- Nornickel – Shared Services Centre**
(100%)
- Norilskpromtransport**
(100%)

SALES AND DISTRIBUTION



- NORMETIMPEX**
(100%)
- Metal Trade Overseas SA**
(Switzerland, 100%)
- Norilsk Nickel (Asia) Limited**
(Hong Kong, 100%)
- Norilsk Nickel USA Inc.**
(USA, 100%)
- Norilsk Nickel Metals Trading (Shanghai) Co., Ltd.**
(China, 100%)